

## Re: Canadian National Railway Company

Tavengwa Runyowa <law@runyowa.com>

Fri 2021-03-12 1:19 AM

To: Jean Marc Huot <jmhuot@stikeman.com>

Cc: Pam Fraser <pamalama2@gmail.com>; Christina Bender <christina.bender@runyowa.com>; Brandon Cain <brandon.cain@runyowa.com>

Dear Mr. Huot,

Please confirm if the CN Railway Board intends to respond to my emails of March 1, 2021 and March 2, 2021. Particularly, we sought to know:

1. Whether CN Railway has internal policies to ensure the independence of the CN Police from corporate management, and when we can expect to receive copies of those policies. Mr. Fin and Ms. Circelli insisted that CN has such policies during our teleconference of January 13, 2021. We need the policies and any other documents verifying their application in practice in order to prepare MS. Fraser's presentation to the CN Railway shareholders. Ms. Fraser wants to ensure that all the shareholders have access to records that will help them to determine whether her proposal on police independence replicates the current system as Mr. Finn and Ms. Circelli stated.
2. We would also like to know whether the CN Railway Board intends to support or oppose Ms. Fraser's two shareholder proposals. We understand that the management circular will be released in the next couple of weeks or so. Ms. Fraser would appreciate as much notice as possible as the Board's response may affect how she prepares for her presentation at the shareholder meeting.
3. When will the CN Railway Board address the issue of transforming the CN Police into a private security company, and adopting a contract policing model to ensure separation of CN Railway's law enforcement and commercial functions?
4. We need confirmation that CN Railway will accommodate both Ms. Fraser and myself in presenting her two shareholder proposals at the April 27, 2021 shareholder meeting.

We are confident that the tide is turning against the notion of private police forces in Canada and the United States. Ms. Fraser and many other shareholders believe that it is commercially and legally beneficial for the railway companies to proactively take the initiative to end this corporate ownership of police forces.

We look forward to the Board's response to all the above.

Thank you,

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**From:** Jean Marc Huot <jmhuot@stikeman.com>

**Date:** Friday, February 26, 2021 at 1:20 PM

**To:** Tavengwa Runyowa <law@runyowa.com>

**Subject:** Canadian National Railway Company

Mr. Runyowa,

Please see the attached letter.

Jean Marc Huot  
514 397-3276  
jmhuot@stikeman.com



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